
Title: New Community Plan/SOA Progress report

1. SUMMARY

- 1.1** The current Community Plan / SOA will end in March 2013. This report sets out progress so far in developing the next community plan/SOA.

2. RECOMMENDATIONS

- 2.1** That the Management Committee considers the proposed format for the new community plan/SOA as outlined in appendix A.
- 2.2** That the Management Committee considers the proposed outcomes.
- 2.2** That the draft plan be tabled for comment at the next round of Area Community Planning group meetings in March.
- 2.3** That the draft plan be tabled at the Council meeting scheduled for the 21st March 2013.

3. BACKGROUND

- 3.1** The proposed approach to developing the new community plan was agreed at the Management Committee on 22 August 2012. The proposals approved set out an integrated approach to developing the new community plan. The approach was based on a 3 stage approach covering planning and prioritisation, performance management and financial management.
- 3.4** As part of developing the new community plan it was proposed to undertake a needs analysis and establish a sound evidence base. This was essential in order that there was a clear rationale for the outcomes and priorities included in the new community plan. This was taken forward from September to November 2012 in 2 ways:
- A survey of partners.
 - Analysis of current community plan/SOA and national outcomes.
- 3.5** The information gathered from both the partner survey and analysis of current community plan/SOA and national outcomes has been analysed and refined into an overall evidence base with draft options for consideration by the CPP.
- 3.6** The outcome from the partner survey and analysis of current community plan / SOA and national outcomes was presented to the Management Committee on 12 December. It was also

presented to special meeting of the Area Community Planning Group (ACPG) with a request for feedback.

- 3.7** Three discussion groups have since been established to look at the findings of the needs analysis and to start to formulate the proposed outcomes for the new community plan/SOA. The groups are considering outcome under the six Scottish government key priority areas. The members of the groups are noted below

<p><u>Group 1</u> Douglas Cowan (HIE) Sue Gledhill (HIE) Robert Pollock (ABC) Ishabel Bremner (ABC) Andrew Campbell (SNH) Frances Webster (SDS) Roddy Bailey (SDS)</p>	<p><u>Key Policy Priority Areas</u> -Economic recovery and growth -Employment</p>
<p><u>Group 2</u> Cleland Sneddon (ABC) Andrew Campbell (SNH) Alison McGrory (NHS) Glenn Heritage (TSP) Mark Wilson (SP)</p>	<p><u>Key Policy Priority Areas</u> -Early years -Health inequalities and physical activity -Outcomes for older people</p>
<p><u>Group 3</u> Jim Scott (SF&R) Barry McEwan (SP) Robert Cowper (ABC) Eddy Renfrew (SF&R) Mark Wilson (SP) Alistair McLaren (TSP)</p>	<p><u>Key Policy Priority Areas</u> -Safer and stronger communities, and reducing offending</p>
<p><u>Also attending all three groups</u> Eileen Wilson (ABC – community planning) Chris Carr (ABC – research and information) Lyndis Davidson (ABC – performance management)</p>	

- 3.8** A copy of the draft set of long term outcomes is attached as Appendix B. It would be helpful if the Management Committee consider these.
- 3.9** A further round of meetings will take place in late February. These meetings will focus on taking the long term outcomes (10 years) and developing a set of short term outcomes (1-3 years) and actions to deliver the outcomes. The actions will set out what the CPP will do to deliver the outcomes. In developing this element of the plan it will be critical to identify the contribution of each CPP partner and to identify actions that are SMART in order that clear performance measures can be developed and there is a clear line of sight for delivering outcomes.
- 3.10** It is also envisaged that individual partners will be able to confirm their commitment to the outcomes and actions proposed in the

community plan during the period to 20 March.

- 3.11** For the CPP Full Partnership on 27 March it is envisaged the final draft of the community plan will be circulated which in addition to setting out the outcomes also has details of short term outcomes and the actions all agreed by individual partners.
- 3.12** Following the 27 March meeting of the CPP Full Partnership the next stage in the process to be concluded by 30 April will be
- Submit community plan to Scottish Government for consideration (By 31 March).
 - Fully develop performance measures for each action.
 - Develop reporting timetable for performance measures.
 - Develop reporting framework – scorecard and exception / narrative reports on success, challenges and action etc along with analysis.

4. CONCLUSION

- 4.1** The development of the new community plan/SOA is on track. Following discussion on the 6th of February at the Management Committee the discussion groups will continue to develop the plan. A further draft plan will be tabled at the Management Committee meeting on the 6th of March with the final draft being signed off at the Full Partnership meeting on the 27th of March 2013. Once signed off the document will be submitted to the Scottish Government.

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Appendix A – Proposed structure

Argyll and Bute Community Plan – SOA 2013-2023

INTRODUCTION

What the SOA is and how it works, etc Logos of partners....

UNDERSTANDING PLACE

About Argyll and Bute

Overview of area, economy and growth, employment, demographic change, inequalities,

Our communities

Admin areas, population breakdown, regeneration and town centres, etc.

Key issues, challenges and opportunities

Demographics, local economy and growth, community wellbeing, community engagement and development,

PLANNING FOR OUTCOMES – Key Policy Priority Areas

The National Review of Community Planning and Single Outcome Agreements has identified six key policy priority areas to be reflected in agreed outcomes for community planning partnerships. The key areas are:-

- PP1 - Economic recovery and growth;
- PP2 - Employment;
- PP3 - Early years;
- PP4 - Safer and stronger communities, and reducing offending;
- PP5 - Health inequalities and physical activity; and
- PP6 - Outcomes for older people.

EMERGING OUTCOMES

PEOPLE

- **Argyll and Bute has a stable population with an increased proportion of economically active people (PP1, PP2)**
- **Children in Argyll and Bute have the best possible start (PP3) ***
- **People live active healthy lives (PP3, PP5, PP6) ***
- **People have the skills, attitudes and achievements to succeed throughout their lives (PP2, PP4)**
- **Health inequalities are reduced (PP3, PP5, PP6) ***
- **People in Argyll and Bute are safe (PP3, PP4) ***

PLACE

- **Communities are safe, strong, resilient and self-reliant (PP4, PP6) ***
- **Communities respect and care for their environment, making use of natural resources to support health and social aspirations.**
- **The natural and built environment is respected valued and free of environmental crime (PP4) ***
- **Argyll and Bute has thriving diverse businesses in rural and urban areas (PP1, PP2)**

PUBLIC SECTOR (PARTNERSHIP WORKING)

- **Argyll and Bute is empowered to deliver its public services (PP1)**
- **Responsibility for delivering outcomes is shared through effective partnership working (PP 1-6) ***

*** Prevention/protection**

i.e shifting focus towards prevention and early intervention; integration of public services; capacity building; accountability, transformational change, etc...

COMMUNITY PLAN VISION

- The strengths in Argyll and Bute's social, natural and built environment can be turned into opportunities for our communities to prosper.
- Argyll and Bute's greatest assets are its people and its stunning and diverse environment. If we are to release the potential of our people and environment, then the community, business and education providers must work together.

CPP STRUCTURE

New structure (diagram)

CPP GOVERNANCE

New governance arrangements

PLANNING AND PERFORMANCE FRAMEWORK

Pyramid, etc....

ENGAGEMENT AND EMPOWERMENT

How we involve our communities throughout the life of this plan

Other information to be included

Police and fire plans for Argyll and Bute

Third sector interface

Reference to Gaelic activity

Appendix B – feedback from discussion groups

GROUP 1 - ECONOMIC RECOVERY AND GROWTH; EMPLOYMENT

21/01/13

Long term outcomes (10 years)	Priority action areas (years 1-3)
<p>Argyll and Bute has a stable population with an increased proportion of economically active people</p> <ul style="list-style-type: none"> • Halt population decline • Increase working age population • Increase proportion of economically active • More school leavers go into employment, education or training. • The workforce is better qualified 	<ul style="list-style-type: none"> • Attract more working age families into the area • Create more high value jobs • Reduce the impact of welfare reform on families and the local economy through support for employment and training (<i>possibly including provision of integrated advice, information and support services, which include debt and money management</i>)
<p>Argyll and Bute has thriving diverse businesses in rural and urban areas</p> <ul style="list-style-type: none"> • People are better skilled, trained and ready for employment • There are more businesses of scale • There is a higher level of entrepreneurship • The environment is protected and enhanced for all • Our businesses are diverse and thriving • Argyll and Bute is known for its opportunities for new and expanding businesses • Visitors and residents benefit from the areas environment and attractions (tourism) • We make the best use of our environment 	<ul style="list-style-type: none"> • Encourage local apprenticeship and training schemes which align with the demands of the local job market. • Work with local employers, training and FE providers to review current and future skills requirements locally. (Strategic Skills Pipeline) • Work with local traders and property owners, to revitalise our high streets and town centres
<p>Argyll and Bute is empowered to deliver its public services</p>	<ul style="list-style-type: none"> • Review of current practices in public sector procurement policies and

<ul style="list-style-type: none"> • The economic impact of the public sector will be maximised in recognition of the socio-economic and geographic characteristics of the area • Local people have support to take up local jobs 	<p>processes that gives a more accurate reflection of best value (community benefit clauses, etc)</p> <ul style="list-style-type: none"> • Promote community benefit clauses • Consider carbon footprint • Review current partnership interventions and programmes to assess impact and alignment with priorities. <p>Public sector –</p> <ul style="list-style-type: none"> • Plays a key role in developing and maintaining a buoyant local economy. • Provides sustainable community, business and cultural infrastructure. • Improves and protect the environment. • Ensures security and community safety. Promote health and wellbeing. Foster community and individual learning and attainment. • Protects and supports the vulnerable and those in need. • Empowers the community to work in partnership to help shape the places and community in which we live
<p>Long term performance outcomes</p>	<p>Performance indicators</p>
<p>Using Menu of Local Outcome Indicators</p>	

GROUP 2 – EARLY YEARS; OUTCOMES FOR OLDER PEOPLE; HEALTH INEQUALITIES AND PHYSICAL ACTIVITY

25/01/13

Long term outcomes (10 years)	Priority action areas (years 1-3)
<p>Children in Argyll and Bute have the best possible start</p> <ul style="list-style-type: none"> • We invest in future generations • Target investment towards effective prevention where it makes the most impact 	<ul style="list-style-type: none"> • Invest in early years • Develop risk matrix • Send signal to existing partners that we need to something different • Promote intervention and prevention where children are involved in crimes or other areas of concern (eg) serious organised crime, Hate Crime, parental drug or alcohol misuse • Reduce number of looked-after children • Achieve child healthy weight targets
<p>People live have active and healthy lives Adults living healthier, sustainable, independent lives safeguarded from harm</p> <ul style="list-style-type: none"> • Older people live active, independent, healthy lives • People are active members of the community and contribute to the local economy • People choose to maintain independence and are an integral part of their local communities • (Older) People are empowered to make their own choices and supported by their communities to do so 	<ul style="list-style-type: none"> • Develop greater tolerance for risk • Promote and develop Telecare • Promote and build social networks • Reshape care • Develop more cycle tracks • Tackle obesity • Reduce smoking • Tackle hazardous/harmful drinking including alcohol dependency • Promote mental health and wellbeing <p style="text-align: right;">(23 ½ hours!)</p>
<p>People have the skills attitudes and achievements to succeed throughout their lives</p> <ul style="list-style-type: none"> • Flexible skillsets enable positive destinations/career path • Capture the contribution of our communities to deliver education 	<ul style="list-style-type: none"> • Self-directed support

<ul style="list-style-type: none"> • Our school-children are successful learners 	
<p>Health inequalities are reduced</p> <ul style="list-style-type: none"> • Support prevention • Promote positive choices • Tackle/target disadvantage 	<ul style="list-style-type: none"> • Improve track surfaces (walking groups) • Work in partnership to provide health promoting options
<p>Communities respect and care for their environment, making use of natural resources to support health and social aspirations</p>	
<p>Long term performance outcomes</p>	<p>Performance indicators</p>
<p>Using Menu of Local Outcome Indicators</p>	

GROUP 3 – SAFER AND STRONGER COMMUNITIES, AND REDUCING OFFENDING

28/01/13

Long term outcomes (10 years)	Priority action areas (years 1-3)
<p>People in Argyll and Bute are safe</p> <ul style="list-style-type: none"> • People are safe in the community • People are safe in their homes • People are safe while travelling • There is an interagency approach to prevention and intervention 	<ul style="list-style-type: none"> • Develop CPP communication strategy - Promote positive perception and improvements • The CPP takes a lead role in driving the Community Safety Strategy forward
<p>Communities are safe, strong, resilient and self-reliant</p> <ul style="list-style-type: none"> • Partners work together to support communities to be safer, stronger and more resilient 	<ul style="list-style-type: none"> • CPP to be structured in recommendations on how to work more effectively with Community Councils and other community groups
<p>The natural and built environment is respected valued and free of environmental crime</p> <ul style="list-style-type: none"> • Our residents and visitors enjoy travelling on our roads • Amenity areas are improved • Our town centres are improved • Communities take responsibility for their environment 	
<p>Responsibility for delivering outcomes is shared through effective partnership working</p> <ul style="list-style-type: none"> • Lines of communication are clearly defined and effective 	
Long term performance outcomes	Performance indicators
Using Menu of Local Outcome Indicators	